APPENDIX 3: RISK SCORING GUIDE

Risk Grid:

	High	AMBER Closely monitor	AMBER Manage and monitor	RED Significant focus and attention
IMPACT	Med	GREEN Accept but monitor	AMBER Management effort worthwhile	AMBER Manage and monitor
	Low	GREEN Accept risks	GREEN Accept but review periodically	GREEN Accept but monitor
		Low	Med	High

LIKELIHOOD

Guidance on defining likelihood and impact levels:

Likelihood	<u>Description</u>
Low	Unlikely to occur / Only in exceptional circumstances
Medium	Possibly would occur / May occur
High	Likely to occur / Probable

Impact	<u>Description</u>
Low	Less than £20k in unplanned cost
	Little or no reputational damage
	Little or no effect on service delivery

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	Minor delay or interruption	
	Little or no effect on the environment	
	Minor or no legal implications	
Medium	£20k to £100k in unplanned cost	
	Limited but recoverable reputational damage	
	Significant reduction in service delivery	
	Waste of time and/or resources	
	Significant impact on the environment	
	Some legal implications (e.g. legal challenge may be successful)	
High	Over £100k in unplanned cost	
	 Significant reputational damage with key stakeholders Severe impairment of service delivery 	
	Critical impact on the achievement of objectives and overall performance	
	Major environmental impact	
	Serious legal implications (e.g. legal challenge likely to be successful)	